(For the candidates admitted from 2024–2025 onwards)

M.Com. DEGREE EXAMINATION, MAY 2025.

First Semester

STRATEGIC HUMAN RESOURCE MANAGEMENT

Time: Three hours

Maximum: 75 marks

PART A — $(10 \times 2 = 20 \text{ marks})$

Answer ALL the questions

- 1. Stat any two objectives of strategic Human Resource Management.
- 2. List any two barriers to SHRM.
- 3. State the meaning of HR environment.
- 4. What is business performance in SHRM?
- 5. State the meaning of strategic HR planning.
- 6. What do you mean the term retention strategy?
- 7. State the meaning of rewards strategy.
- 8. State the purpose of HR Policies.
- 9. What is called as out sourcing?
- 10. What is employee engagement?

PART B —
$$(3 \times 5 = 15 \text{ marks})$$

Answer any THREE questions.

- 11. List out the objectives of SHRM.
- 12. State the environmental trends and HR challenges.
- 13. Explain strategic recruitment and selection process.
- 14. State the requisites of sound HR policies.
- 15. Explain competency based HRM.

PART C — $(5 \times 8 = 40 \text{ marks})$

Answer ALL the questions.

16. (a) Discuss the major barriers to SHRM.

Or

- (b) Describe the changing role of HR Professionals.
- 17. (a) Examine the high commitment Management model in SHRM.

Or

- (b) How do you link SHRM and Business performance in modern organisations?
- 18. (a) How do you manage HR surplus and shortages?

Or

- (b) Mention the strategies for enhancing employee work performance.
- 19. (a) Examine the process of developing HR policies.

Or

- (b) Write short notes on the following;
 - (i) Performance appraisal
 - (ii) Barriers to effective implementation of HR policies.
- 20. (a) Discuss the major factors influencing Employee engagement.

Or

(b) Explain the new approaches to recruitment and employer branding.